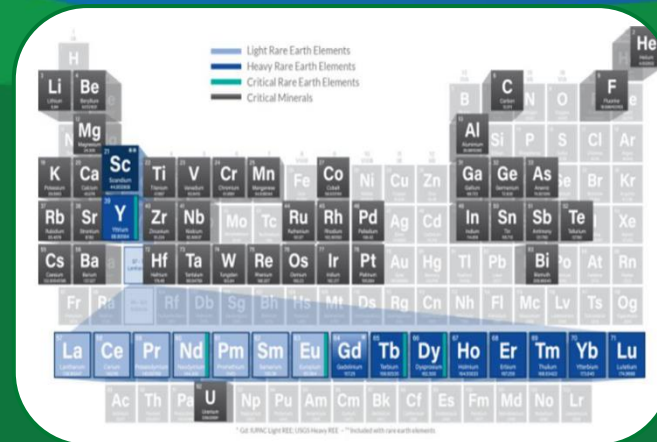
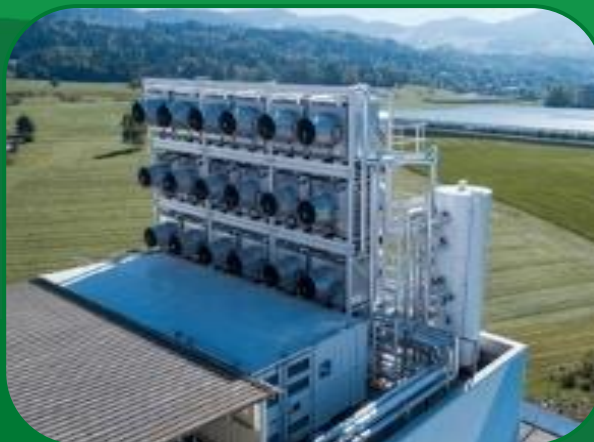


FECM REGIONAL NARRATIVES

FECM equities in support of regional efforts to build clean energy and industrial economies

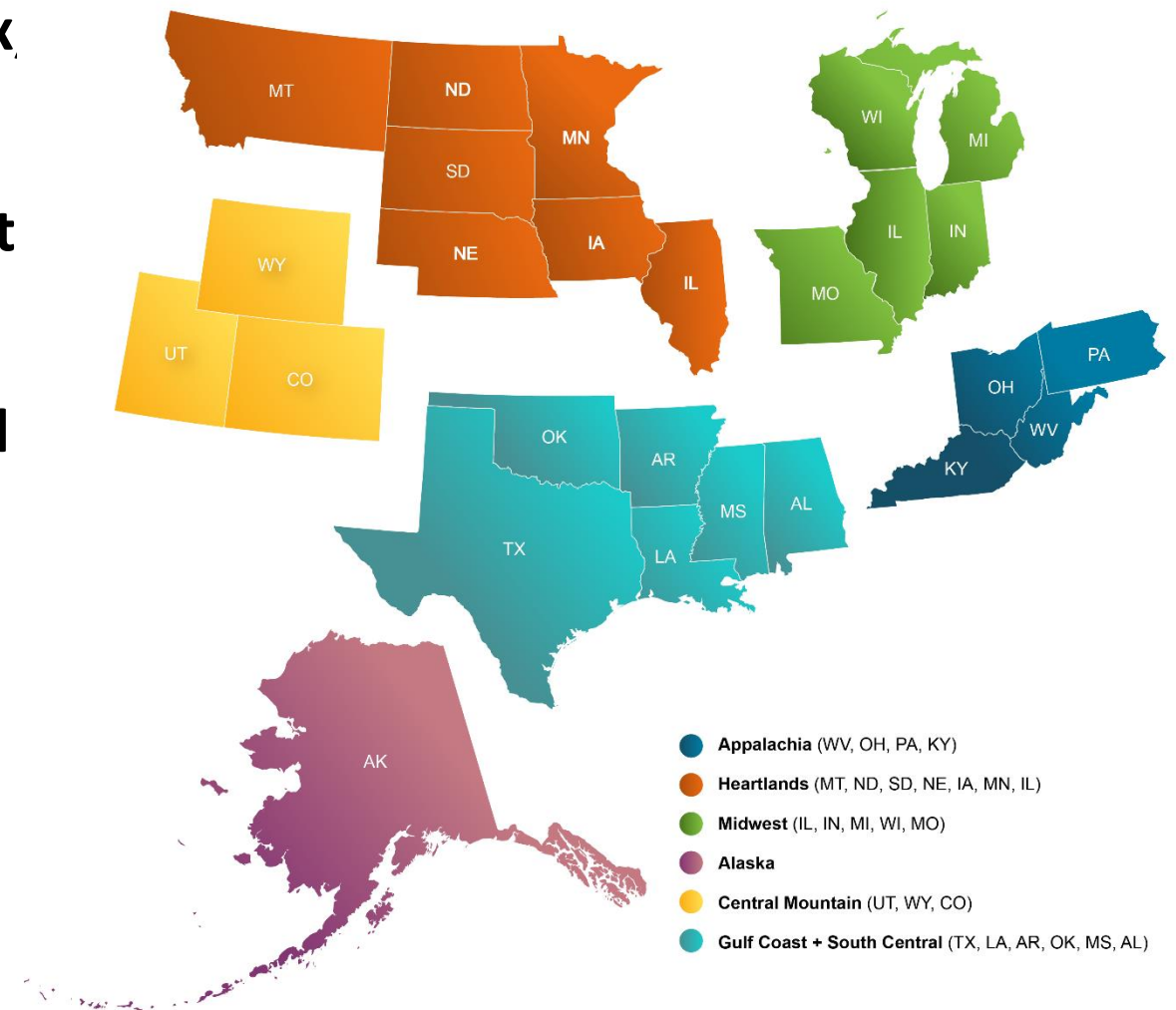
April 2024



REGIONAL NARRATIVES

CURATING FECM+ EQUITIES TO BEST SUPPORT REGIONS

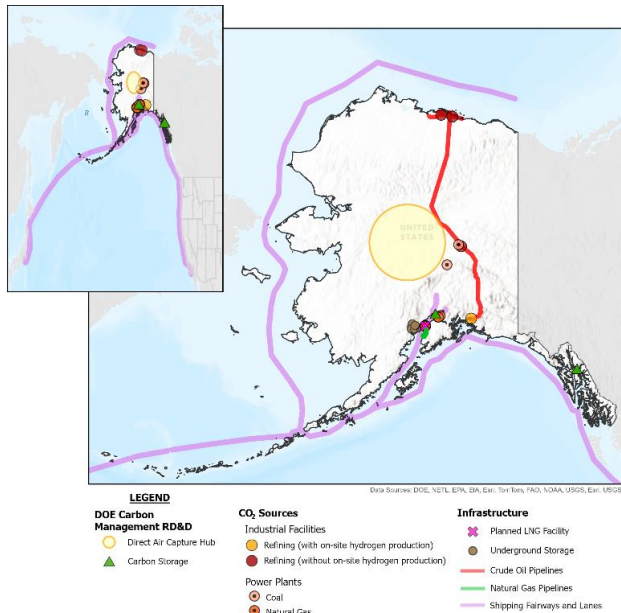
- Unique context (energy mix, industry mix, infrastructure, resources) of each region
- How FECM+ technology portfolio support current energy plans and targets
- Focus on energy producing and industrial regions
- Maps to visualize infrastructure sharing opportunities
- Regional Dialogues and improved stakeholder engagement



REGIONAL NARRATIVES REGIONS HAVE DIFFERENT INDUSTRIES AND OPPORTUNITIES

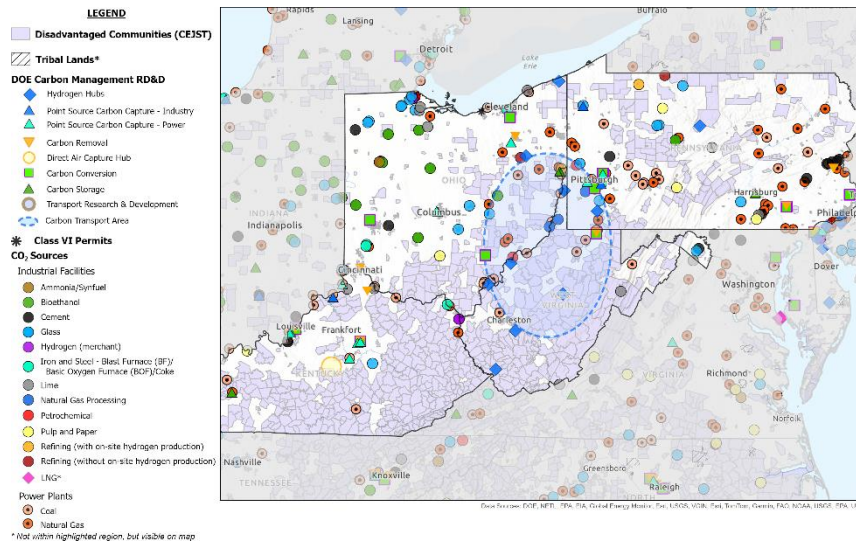
Alaska and International Trade in CO₂

Strategically located and resource rich in oil, natural gas, coal, and critical minerals, with high potential for geological storage. Net exporter of oil, with one quarter of the state's employment in the oil industry.



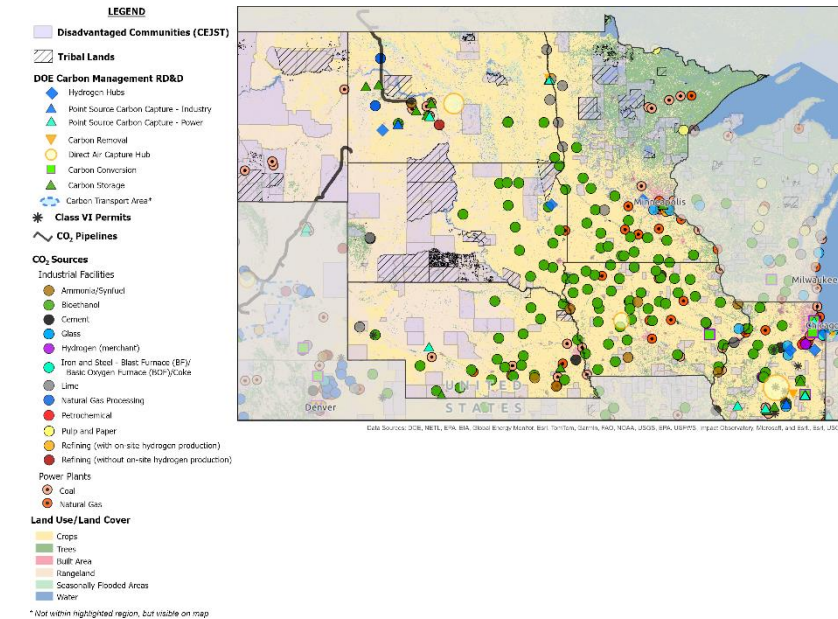
Redeveloping Appalachia

36% of energy consumption is in clustered, industrial high temperature industries incl. BF/BOF steel, lime, glass, chemicals. Second largest natural gas producer, and 70% of U.S. coal mines are in Appalachia. Large number of disadvantaged communities.



Diversifying Rural Heartlands Agriculture economy

Agriculture economy large bioethanol industry producing 75% of U.S. bioethanol, and expanding fertilizer sector (7 plants; 8 awardees of USDA fertilizer expansion program)



REGIONAL NARRATIVES

SIX REGIONAL NARRATIVES IN DEVELOPMENT

Appalachia (WV, OH, PA, KY)

93% Energy Mix Fossil Energy*	36% Energy Consumption Industrial
34% U.S. Gas Production	70% U.S. Coal Mines

*23% electricity mix nuclear and renewables

Heartlands (MT, ND, SD, NE, IA, MN, IL)

79% Energy Mix Fossil Energy*	39% Energy Consumption Industrial
48% U.S. recoverable coal reserves	75% U.S. Bioethanol capacity

*61% electricity mix nuclear and renewables

Midwest (IL, IN, MI, WI, MO)

82% Energy Mix Fossil Energy	31% Energy Consumption Industrial
70% U.S. pig iron producing capacity	1.1 tcf of underground storage

*39% electricity mix nuclear and renewables

Scope of 6 Regional Narratives

U.S. 2022 Fossil Energy Production

- 96% of coal production
- 92% of natural gas production
- 83% of crude oil production

U.S. Industrial Facilities

- 88% of bioethanol plants
- 99% of petrochemical plants
- 86% of ammonia plants
- 75% of refineries
- 100% of BF-BOF steel plants
- 100% of soda and ash plants
- 100% of lime
- 61% of cement plants
- 56% of glass plants
- 52% of pulp and paper

8/11 Core-Critical Materials Regions in U.S.

Alaska

98% Energy Mix Fossil Energy	56% Energy Consumption Industrial
#1 CO ₂ storage potential west coast U.S.	49/50 Critical Minerals

*28% electricity mix renewables

Central Mountain (UT, WY, CO)

104% Energy Mix Fossil Energy*	32% Energy Consumption Industrial
45% U.S. coal production	54% electricity is coal-fired

*26% electricity mix renewables

Gulf Coast + South Central (TX, LA, AR, OK, MS, AL)

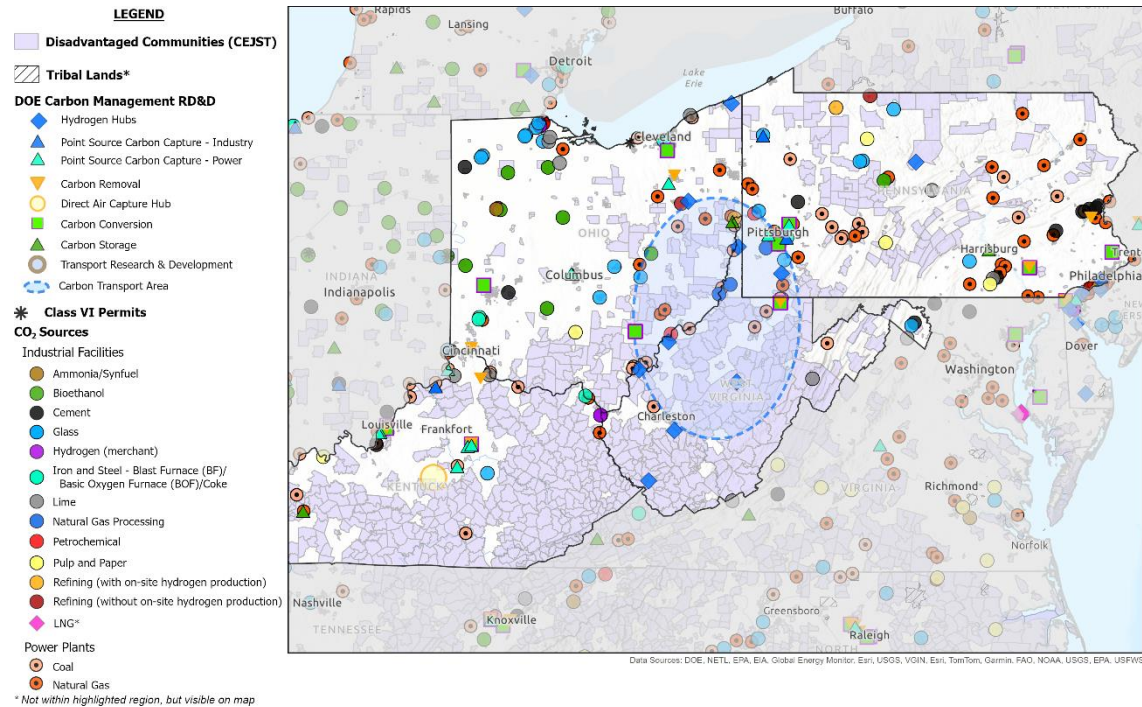
91% Energy Mix Fossil Energy*	54% Energy Consumption Industrial
62% U.S. crude production	47% U.S. gas production

*33% electricity mix nuclear and renewables

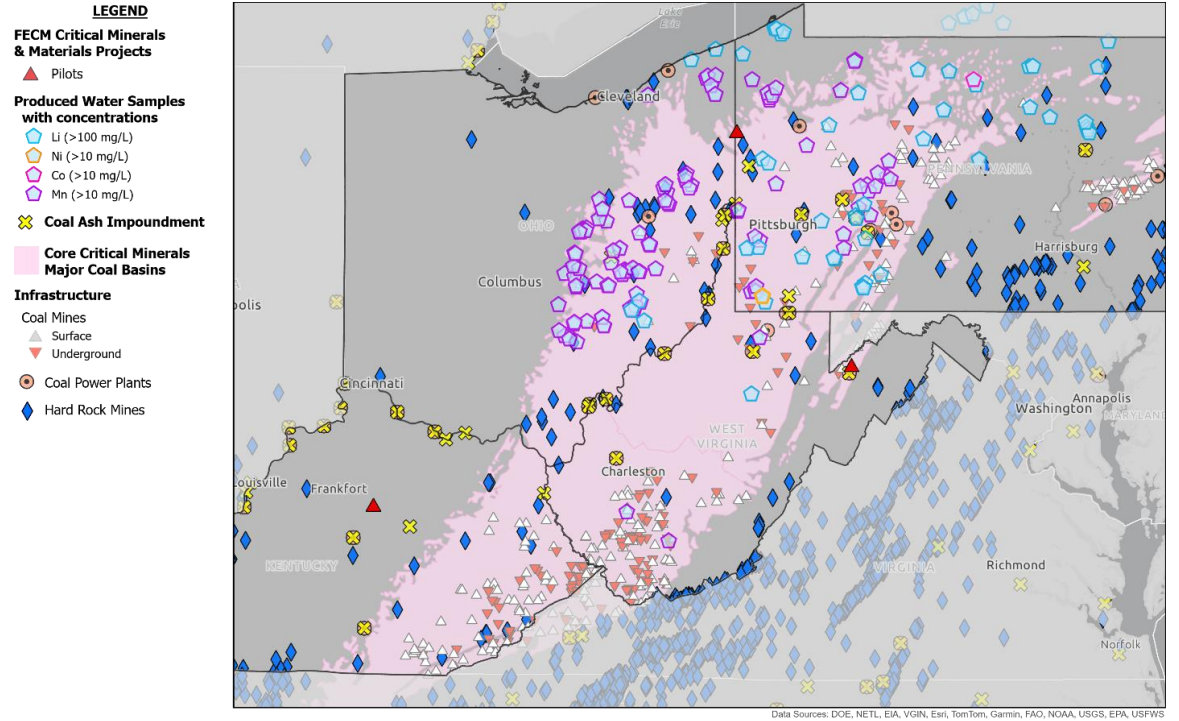
APPALACHIA (KY, OH, PA, WV) - RETOOLING AN INDUSTRIAL REGION POWERED BY FOSSIL ENERGY FOR A NET-ZERO ECONOMY

Clustered facilities spanning multiple industries, close to disadvantaged communities, that could share carbon management infrastructure creating the opportunity for competitive lower carbon products and supporting high-wage jobs, communities, and regional supply chains.

With 70% of U.S. coal mines and as the second largest onshore gas producer, Appalachia is well positioned to produce critical minerals and materials from coal and energy and mining waste streams (e.g., coal ash, acid mine drainage, and produced water) while remediating land and water.



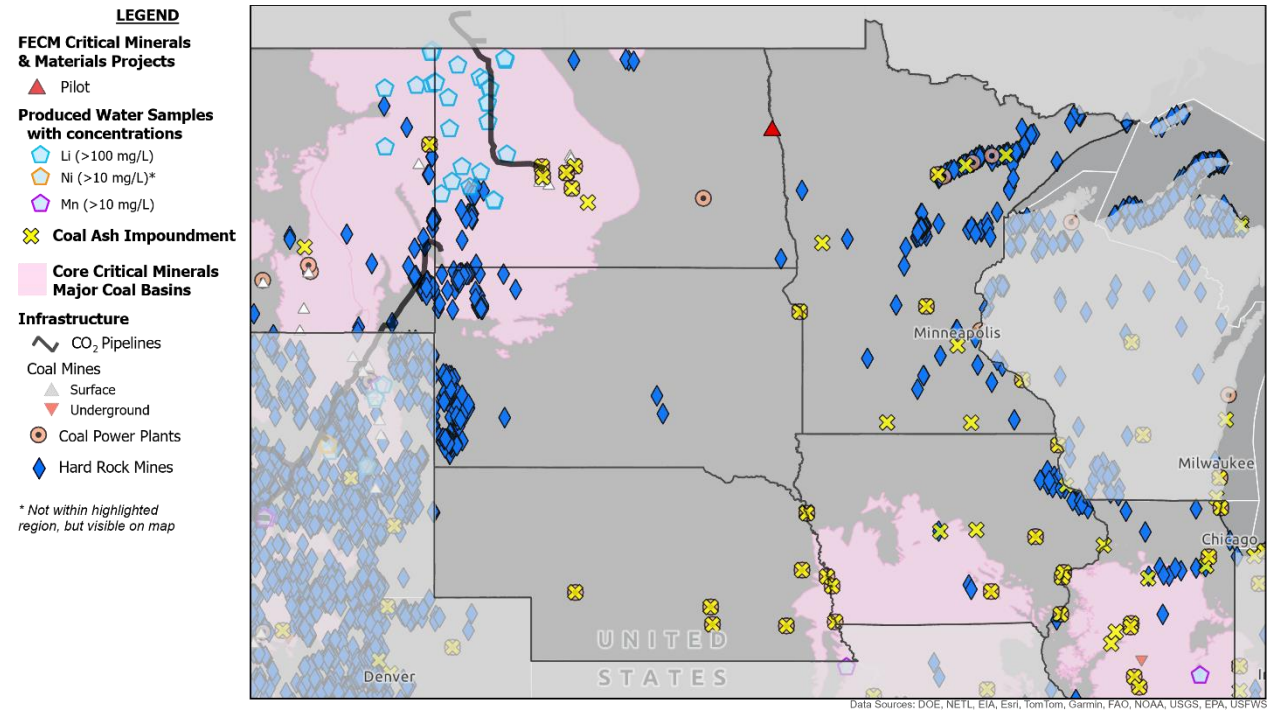
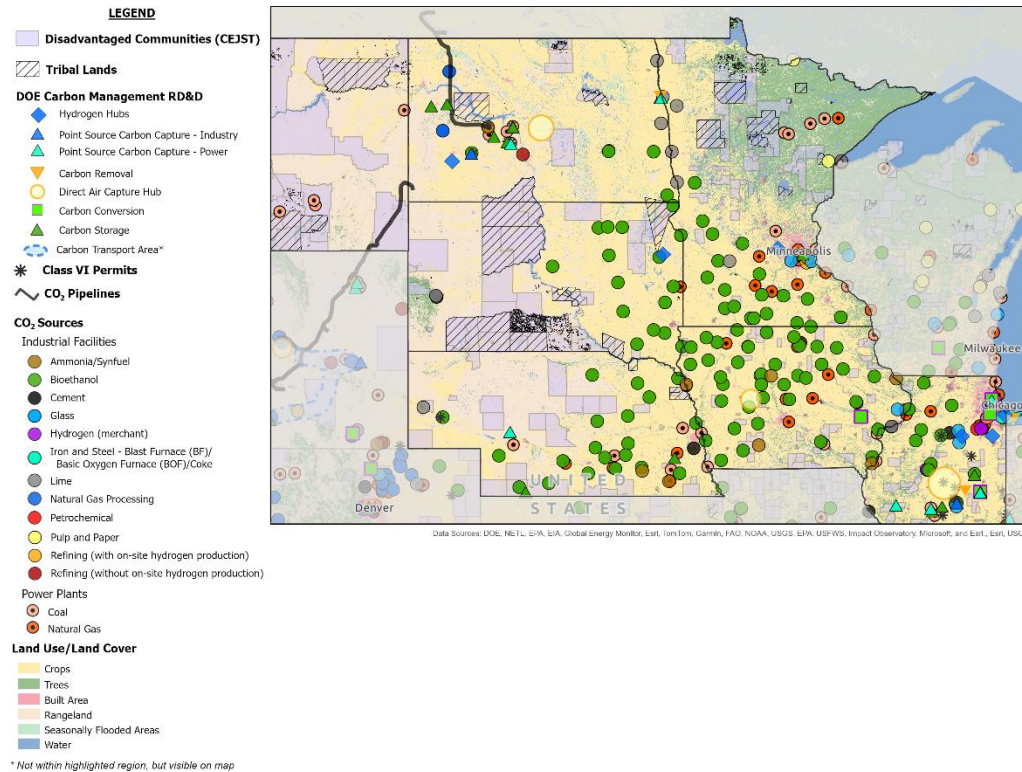
* Not within highlighted region, but visible on map



HEARTLANDS (ND,SD, MT, MN, NE, IA, IL) - DIVERSIFYING A RURAL AGRICULTURE ECONOMY

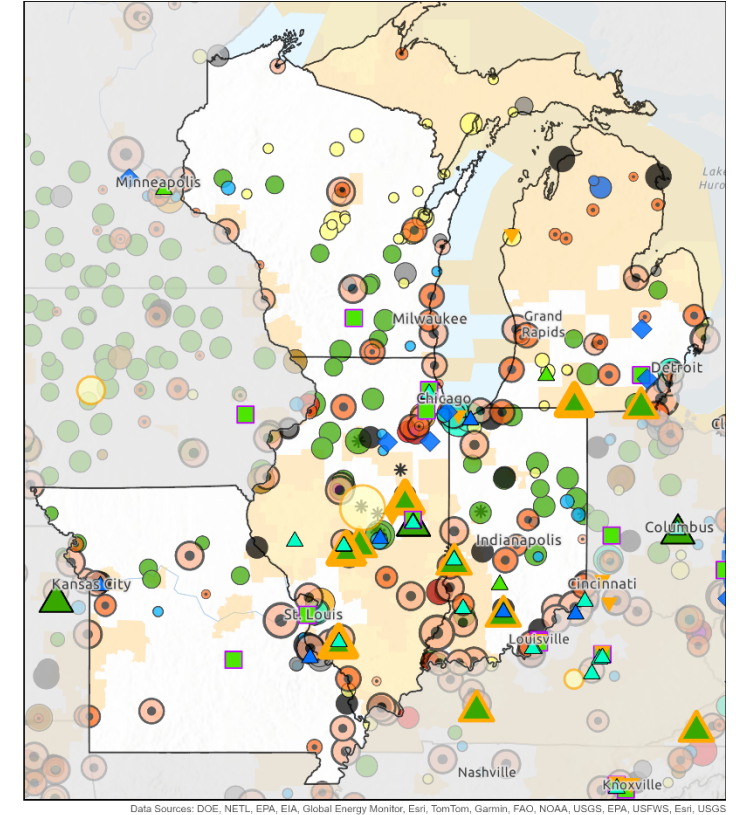
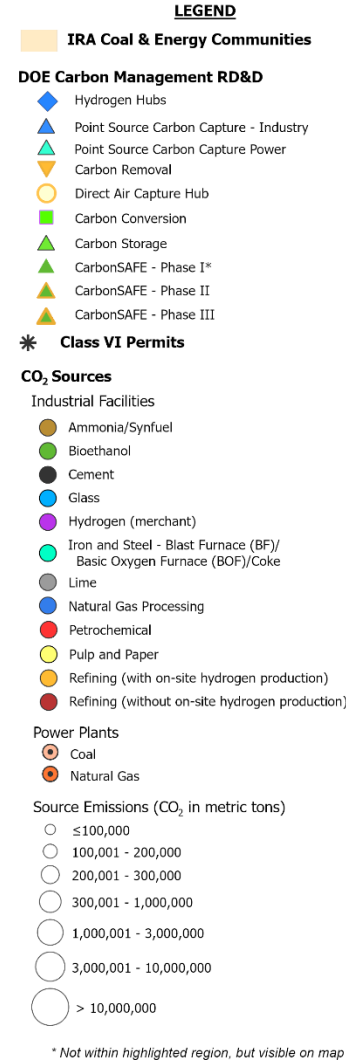
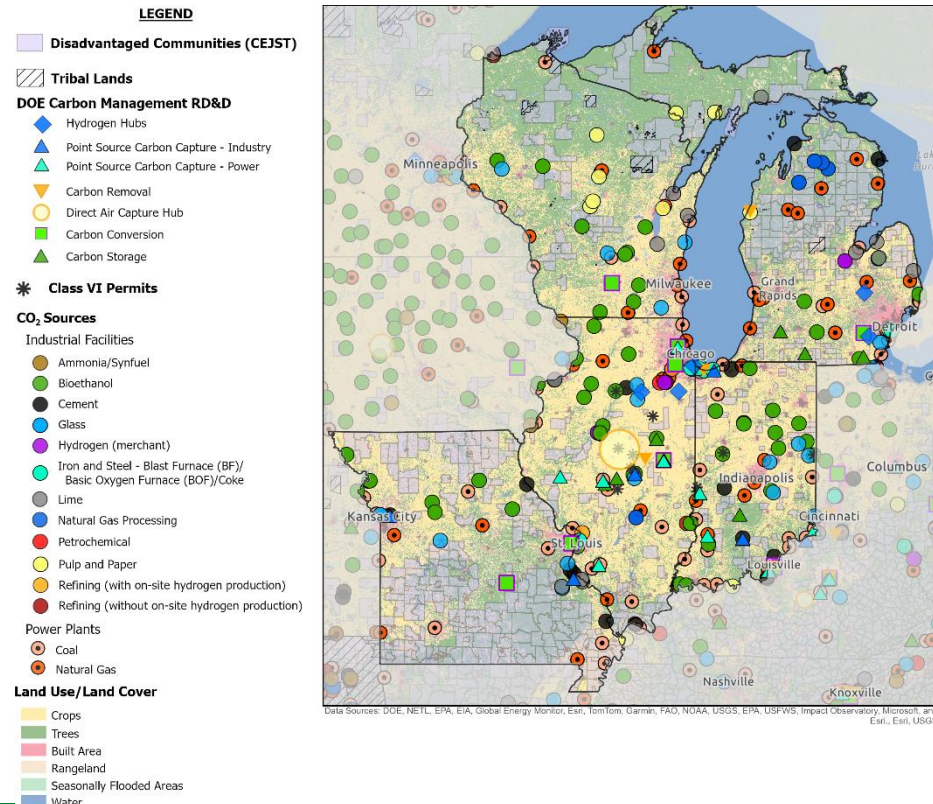
With 75% of the U.S. bioethanol capacity, there is the opportunity for the development of shared carbon management infrastructure to reduce bioethanol emissions and support new areas, e.g., SAF, use of waste and perennial, cover, and purpose-grown crops for low carbon fuels and chemicals

With 48% of the U.S. recoverable coal reserves and the 3rd largest crude producer, the Heartland Region has the opportunity to produce rare earth elements and critical minerals from coal, coal ash, produced water, acid mine drainage, and other energy and mining waste streams.



MIDWEST (IL, IN, WI, MI, MO) – THE EVOLUTION OF AN INDUSTRIAL MANUFACTURING AND TRANSPORT CENTER

A significant concentration of industrial facilities (e.g., 70% of U.S. pig iron capacity) creates the potential for shared carbon management infrastructure and the opportunity to produce low carbon fuels and chemicals as this region transitions its manufacturing to thrive in a low carbon economy.

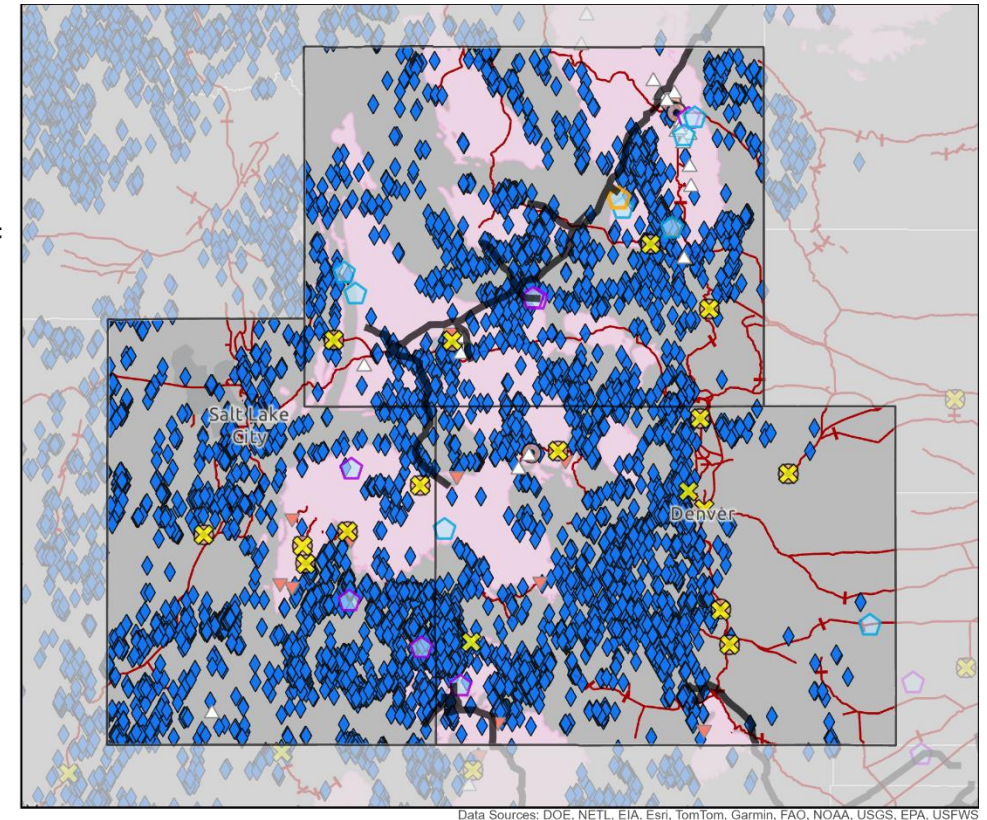
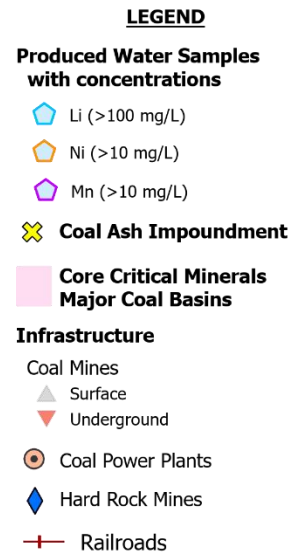
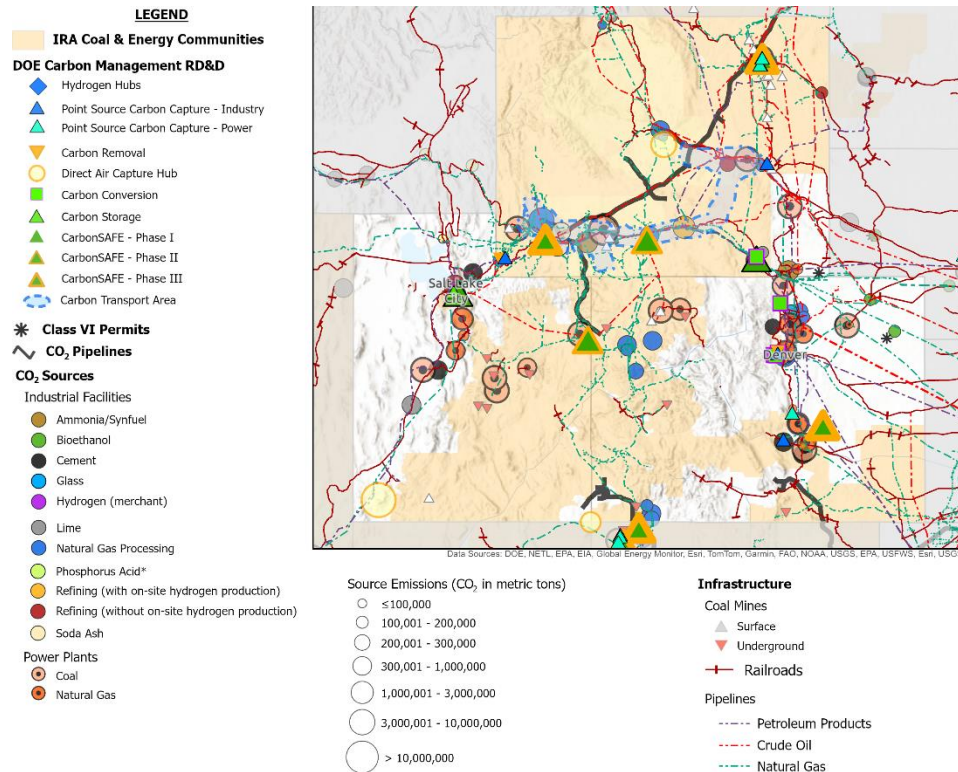


Abundant CO₂ storage resources close to industry and power emitters, a skilled industrial workforce, and financial incentives, make this an attractive region for storing CO₂ emissions from industry

CENTRAL MOUNTAIN (CO, UT, WY) - STRATEGICALLY LOCATED AND NET EXPORTER OF OIL, GAS, COAL, AND ELECTRICITY

Industrial facilities and mining sites already well-connected, existing energy export capabilities, and significant geologic storage potential to store CO₂ from other regions, make this a competitive region for shared infrastructure and CO₂ storage hubs.

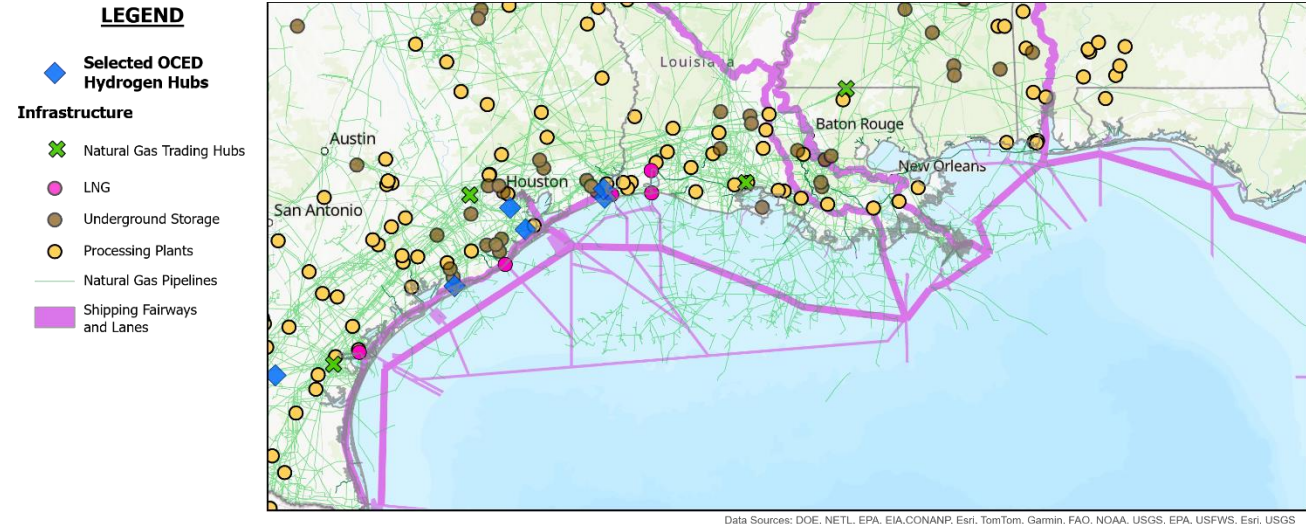
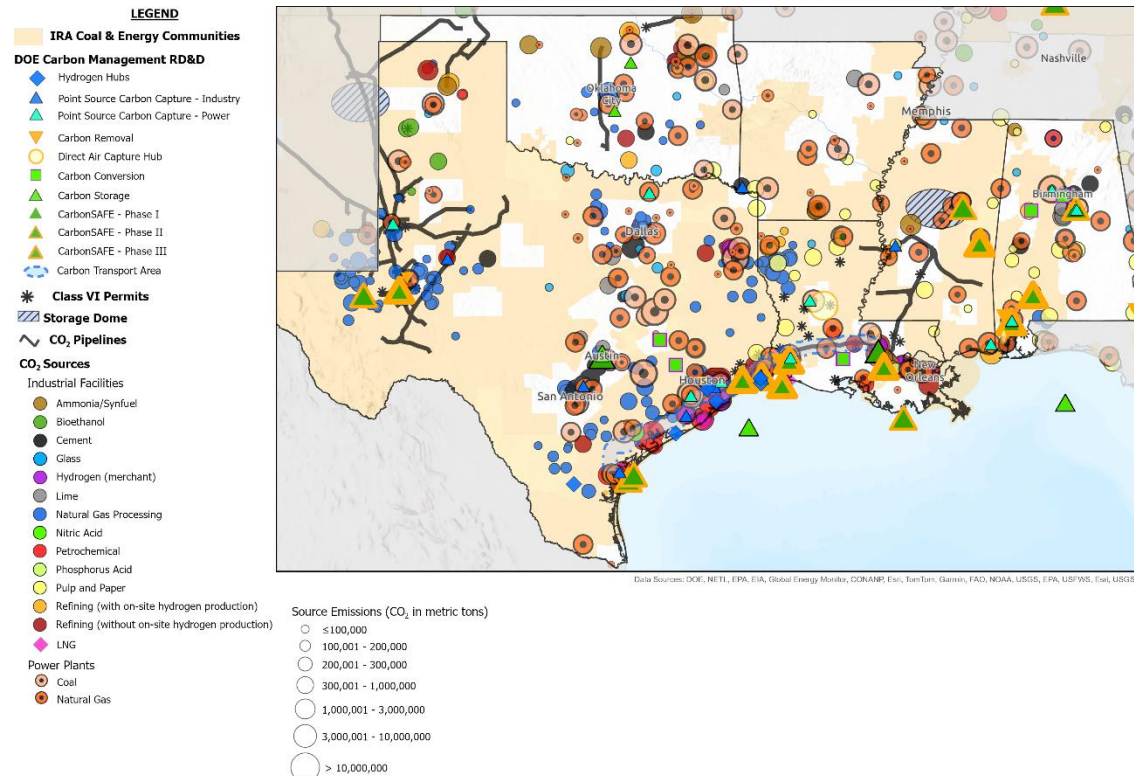
With 45% of U.S. coal production and hundreds of hard rock mines, the central Mountain region is well positioned to produce rare earth elements and critical minerals from coal and hard rock mining and mining waste streams while remediating land and water.



GULF COAST AND SOUTH CENTRAL (TX, LA, OK, AR, MS, AL)– LEVERAGE GLOBAL ENERGY TRADE AND CAPABILITY CENTER

Abundant CO₂ storage resources and existing energy infrastructure close to emitting industries (incl. 88% of chemical facilities and 45% of refineries in the U.S.), and extensive skilled energy workforce can be leveraged to make this one of the most competitive regions (\$/ton of CO₂) for storing CO₂.

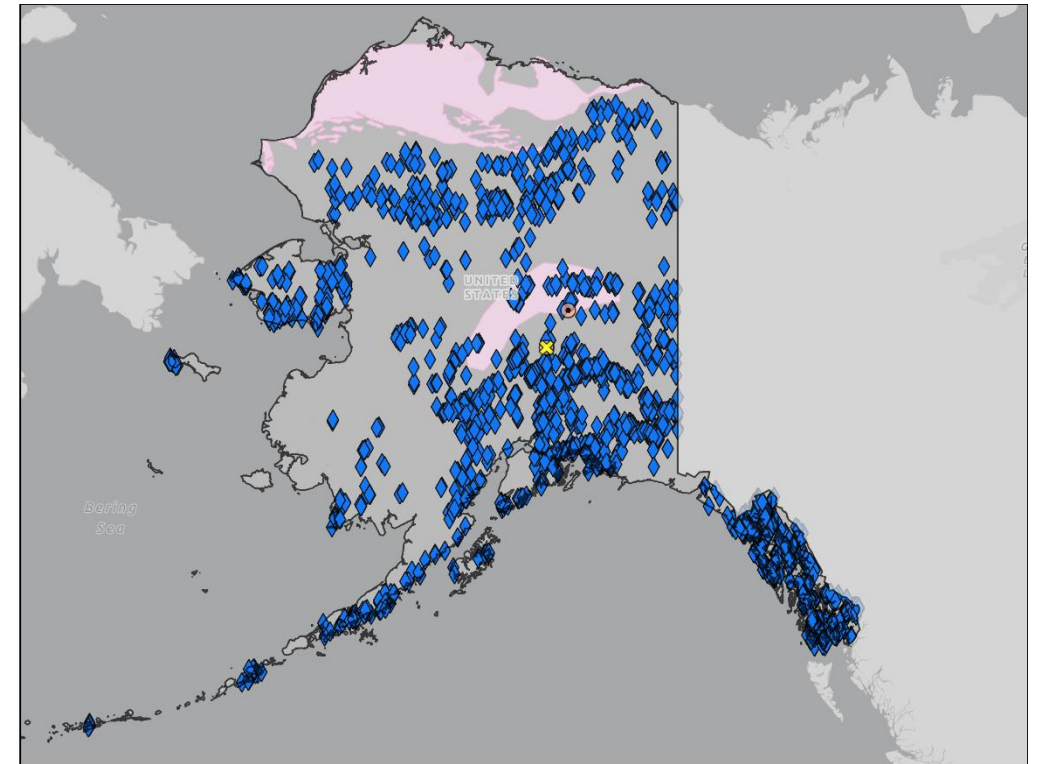
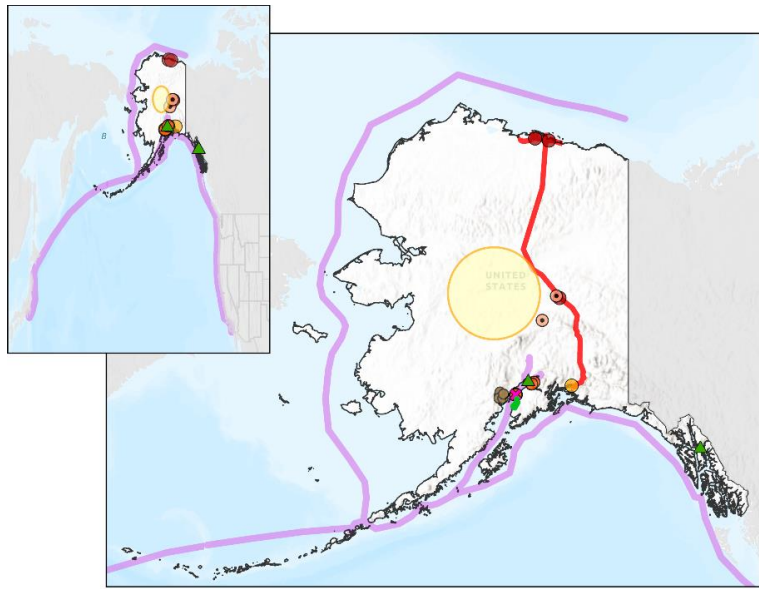
Reducing methane emissions of the natural gas supply chain is critical to LNG trade and low carbon hydrogen/ammonia production in the Gulf Coast. The existing LNG export and international trade infrastructure will enable the global trade of low carbon hydrogen/ammonia.



ALASKA – STRATEGICALLY LOCATED ENERGY PRODUCING AND EXPORTING STATE WITH A WEALTH OF NATURAL RESOURCES

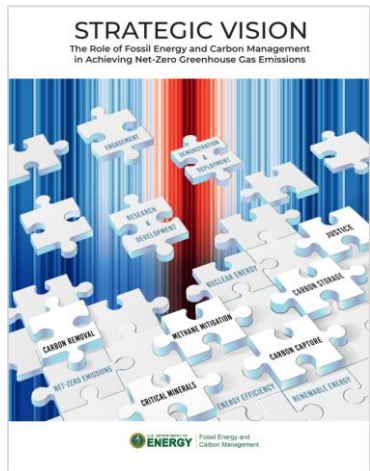
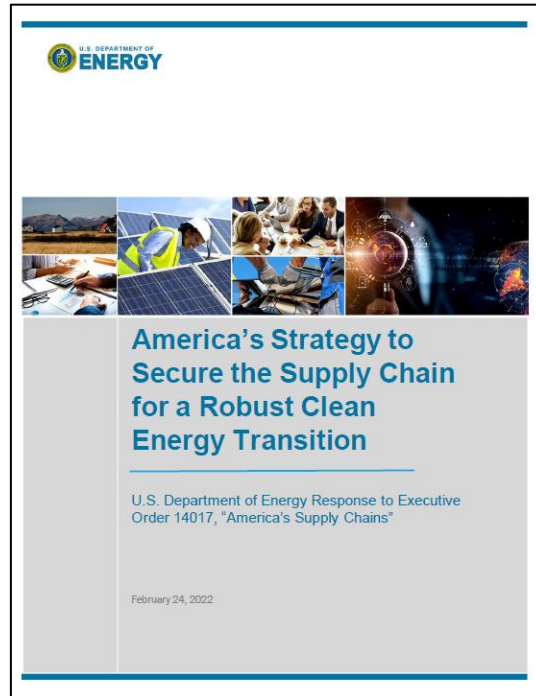
Alaska’s significant CO₂ storage potential, established energy trade, and proximity to Asia could be leveraged to import CO₂ and provide storage services to other markets. As the fourth largest producer of natural gas in the U.S. (but only 10% marketed), international trade is also an opportunity for the stranded natural gas in the North Slope

With Alaska home to 49 of the 50 critical minerals, Alaska has the opportunity to play a key role in establishing a domestic critical minerals supply chain from its rock mines, mining waste, and coal resources



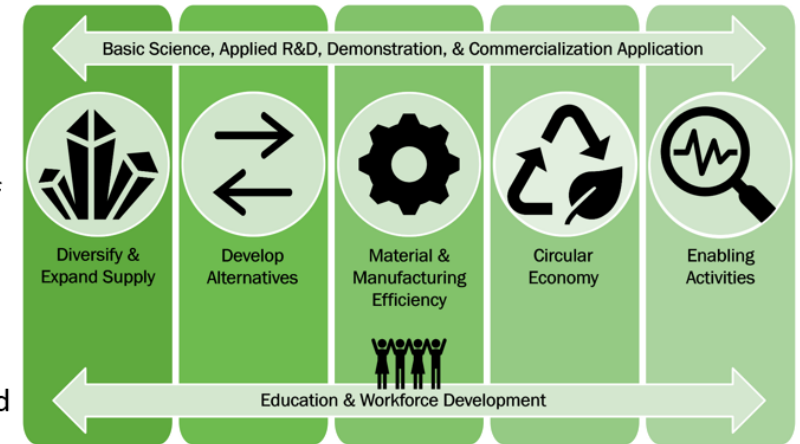
Data Sources: DOE, NETL, EIA, National Land Survey of Finland, Esri, TomTom, Garmin, FAO, NOAA, USGS

REGIONAL NARRATIVES CRITICAL MINERALS CROSS-CUTS



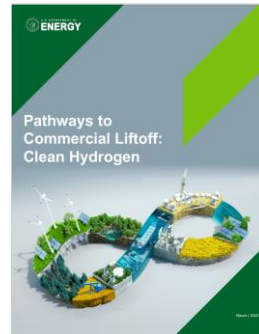
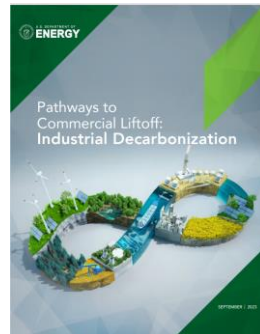
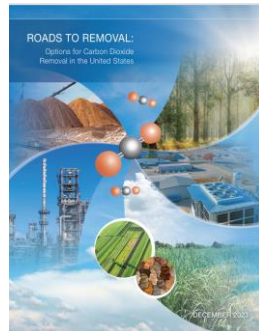
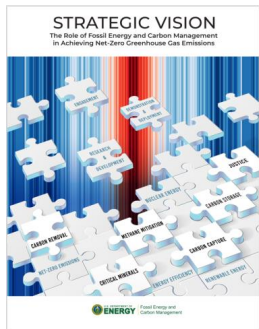
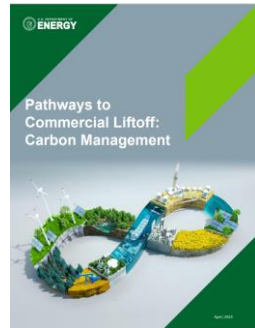
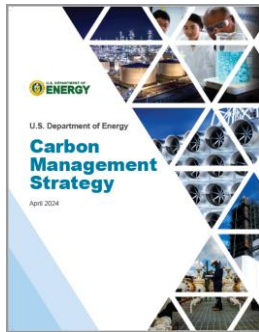
DOE Critical Minerals/Materials (CMM) Vision & Strategy

- Reliable, resilient, affordable, diverse, sustainable, and secure **domestic critical mineral and materials supply chains.**
- Support the clean energy transition and decarbonization of the energy, manufacturing, and transportation economies.
- Promote safe, sustainable, economic, and environmentally just solutions to meet current and future needs.



REGIONAL NARRATIVES INDUSTRIAL DECARBONIZATION AND CARBON MANAGEMENT CROSS-CUTS

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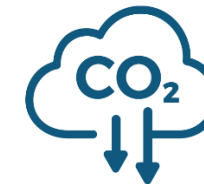
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