

AMERICA'S ENERGY FUTURE

CLEANER ■ SMARTER ■ STRONGER



Thomas R. Kuhn
President,
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Creating Value in America's Economy



Contribute
\$865 billion
annually to U.S. GDP or
5%
of total GDP



Support
7 million+
jobs across the
United States



Invest
\$110 billion+
per year to build
smarter, cleaner, stronger,
and more secure
energy infrastructure

Our Industry Vision Is Customer-Driven



Value-
Focused



More Dynamic,
More Secure
Energy Grid



Clean
Energy



Innovative
Energy
Solutions

The Clean Energy Transformation



Changing U.S. Energy Mix

>1/3

CARBON-FREE



Increasing Investments

\$110 Billion+

PER YEAR IN SMARTER ENERGY INFRASTRUCTURE



>1/2

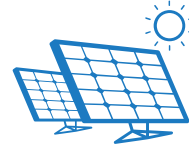
Over the Past Eight Years,
More Than Half of New Electricity
Generation Capacity Was
WIND AND SOLAR



Expanding Access to EVs

95,000+

CHARGING STATIONS
NATIONWIDE



Providing

67%

of the
SOLAR ENERGY
in the Country



Using

90%+

OF ALL
U.S. ENERGY STORAGE

Cutting Emissions

CO₂ ↓ 27%

BELOW 2005 LEVELS
AS OF 2018

NO_x ↓ 84%

BETWEEN
1990–2018

SO₂ ↓ 92%

BETWEEN
1990–2018

2020 Industry Priorities



Clean
Energy



Smarter Energy
Infrastructure



Grid Security
& Resilience



Storm & Wildfire
Mitigation & Response



ESG & Natural Gas
Sustainability



Electric
Transportation



Innovative
Customer Solutions



Workforce
Development