





Supply Chain Security

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Security

must be a foundations of an organizations'



Making Electric Power Safer, More Reliable, and More Economical

Securing Your Supply Chain

An essential component of a complete cybersecurity program Securing Your Supply Chain

Best Practices From SEL



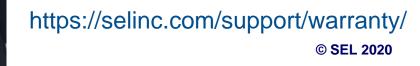
Developing supply chain cybersecurity risk management plans

Supply chain risk management is an essential component of a complete cybersecurity program. The interconnection and complexity of supply chains makes it more important than ever to systematically assess risks, but this is a difficult challenge. At SEL, we have made security, including supply chain security, a top priority for over 30 years, and we believe that managing supply chain risks is fundamental to ensuring the quality of our products. We hope that sharing our knowledge and best practices in this area will accelerate your cybersecurity and NERC CIP-013 compliance efforts. This document outlines the processes SEL follows to ensure a safe and dependable supply chain for the products we deliver to customers around the world.



Quality = Security

- Industry presence
- Customer trust
- Warranty
- Reliability indicators
- Return and repairs
- Technical Support
- Quality Assurance



Nurture Trusted Supplier Partnerships

- Holistic approach to supplier evaluation
- Trust but verify

1.000

- Pursue redundancy whenever possible
- Cultivate lasting supplier relationships

Continuous Supply Chain Assessment

- Analyze business and threat intelligence
- Assess suppliers based on risk
- Scrutinize shipping services
- Multiple vertices

Component Integrity Assurance

- Verify vendor security practices and processes
- Qualify and continuously test each component
- Procure directly from manufacturer if possible
- Examine to verify authenticity⁼

→ C A selinc.com/products/firmware/?hashProduct=S



check the authenticity and ir firmware upgrade process.

SEL provides firmware hashe factory is complete and unal

Use this page to verify that t in your possession with the h

If a product or firmware vers of firmware hash values for other

Firmware Hashes for

SEL-T400L

Integrity and Authenticity

Verification of Software

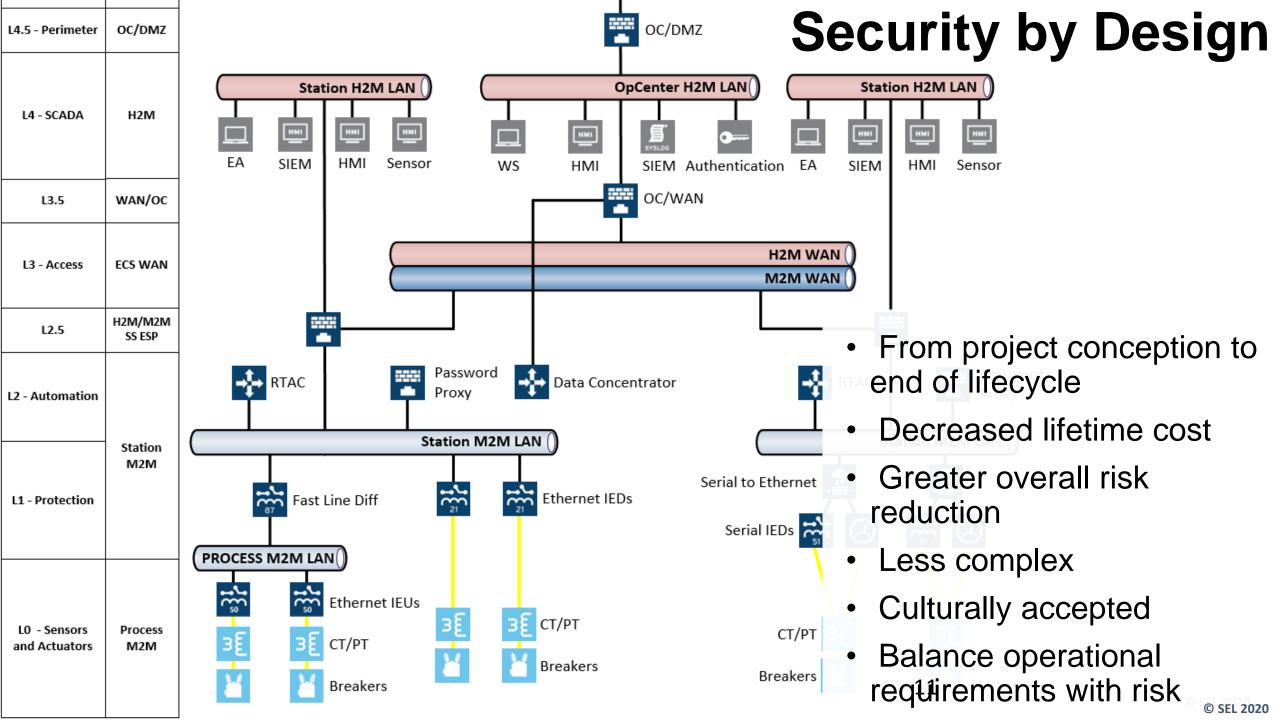
- Protection products continuously verify software integrity and disable themselves if corruption is detected
- Control products whitelist applications at the kernel level
 - FW/SW is digitally signed
- FW/SW can be authenticated by reference hash values published on SEL website

Revision	Туре	Hash		
R103-V0	zds	SHA-1	COPY b42986288e8de9a50a10f743c1f202fc3f06d8fa	
		SHA-256	COPY 848d6a60ff20d9d52584141167281215cdcb91426dd36ec6aaf0da5a4305fa05	
R102-V0	zds	SHA-1	COPY 75e104b6e146365b65c7ce57779573b8a5e58b6b	
		SHA-256	COPY 505e8eaa158fdc6c8f9c6ae55d0250158f5faed356403d1c99481ca47f942d7d © SEL	2020

Monitor for Quality and Security Vulnerabilities

- Determine Root Cause
- Component level product tracking
- Service Bulletins
- Security Vulnerabilities

ISO 27002-2013 Canadian CSE Top 10 **NIST CSF 1.2** CIS **IEC 62443 Before Regulation there NERC CIPv7 HIPAA** needs to be Standards **NIST RMF and** 800-53r5 **Before Standards there** needs to be Innovation **PCI DSS 3.2** Australian Top 35 COBIT 5 Victorian PDSF v1.0 **DHS CDM Program GCHQ 10 Steps NSA MNT** © SEL 2020



Contracting Language

- Typically see
 - "sibre" in Appendix Z
 - Multiple frameworks
 - No security control overlay
- Customer needs to select security controls during the design process
- Balance between: Cost vs Usability vs Security
- Secure by Design but with "options" to "dial" cyber





Cybersecurity Supply Chain Risk

risk mitigation for the relationship between the entity and vendor. Acceptance or transfer of risk as it relates to a third party may carry specific liability and should be authorized by the CIP Senior Manager o other similarly senior manager or executive with a solid understanding of the ramifications of these

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