Annual Membership Meeting
&
Public Policy Forum

Thursday, May 25, 2023
11:00 AM – 3:15 PM
Each year, USEA hosts its Annual Membership Meeting & Public Policy Forum to convene USEA members and energy stakeholders to preview the future of the energy industry. Today, we welcome nine incredible guest speakers representing the diverse breadth of the energy industry from government, education, and civil society bodies to private sector and media. We will be presenting USEA’s highest individual honors - the 2023 United States Energy Award, a Lifetime Achievement Award, and USEA Volunteer Awards.

The United States Energy Association (USEA) is a non-profit, nonpartisan organization founded nearly a century ago. USEA’s mission has two pillars of equal importance. Domestically, USEA serves as a resource, by convening energy stakeholders to share policy, scientific, and technological information that fosters the advancement of the entire energy sector. Internationally, USEA supports global energy development by expanding safe, affordable and clean energy access in partnership with the U.S. Government.

As a domestic energy industry resource, USEA hosts webinars, briefings, workshops, and five flagship forums per year, offering a platform without prejudgment or prejudice for the expression of ideas, concerns, and solutions regarding all relevant energy issues. USEA strives to inform and promote a non-political dialogue on a path forward. USEA, in partnership with the U.S. Agency of International Development (USAID), the U.S. Department of Energy (DOE), and the U.S. Department of State, works to expand energy access globally. Over the years, USEA has worked across 104 countries on six continents, and its 30-person multinational staff speaks 14 unique languages. USEA’s members include more than 100 organizations from the U.S. energy sector, including many not for profits and Fortune 500 companies that encompass every type of energy source. USEA’s team of international specialists draw upon those members to execute projects worldwide, including the development of regulatory frameworks and sharing of best practices to reduce energy poverty and build economic growth.
# AGENDA

## Welcome & Opening Remarks
11:00 AM
Vicky Bailey, Executive Chair of the Board – USEA  
Sheila Hollis, Acting Executive Director – USEA

## USEA Business Reports – Report of the Nominating Committee
11:05 AM
Majida Mourad, Senior Vice President, Government Affairs – Tellurian Inc.

## USEA Business Reports – Report of the Audit Committee & Investment Committee
11:10 AM
Robert Gee, Treasurer – USEA, and Principal – Gee Strategies Group

## Opening Commentary:
11:20 AM
Sheila Hollis, Acting Executive Director – USEA & Llewellyn King, Producer – White House Chronicles

### 11:40 AM – 12:30 PM
**PRESENTATION OF USEA ENERGY AWARDS**

#### Presentation of USEA Lifetime Achievement Award
11:40 AM
**Presenters:** Vicky Bailey, Executive Chair – USEA and Sheila Hollis, Acting Executive Director – USEA  
- Tom Kuhn, President – Edison Electric Institute

#### Presentation of the 2023 United States Energy Award
12:00 PM
**Presenters:** Vicky Bailey, Executive Chair – USEA and Sheila Hollis, Acting Executive Director – USEA  
- Bob Rowe, Chief Executive Officer – NorthWestern Energy (Ret.)

#### Presentation of the 2023 USEA Volunteer Awards
12:20 PM
**Presenters:** Marjorie Jean-Pierre, Senior Director – USEA and Jamila Amodeo, Senior Energy Advisor – Cyber Risks and Grid Modernization Environment, Energy, and Infrastructure Center – U.S. Agency for International Development (USAID)

**Corporate Volunteer Award**
- Southern African Power Pool Coordination Centre  
  Award accepted by: Stephen Dihwa, Executive Director

**Individual Volunteer Award Recipients**
- Michael Meason  
  Senior Manager, Information and Security  
  Western Farmers Electric Cooperative
<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>12:30 PM</td>
<td>Lunch – Deli Buffet</td>
</tr>
<tr>
<td>1:15 PM</td>
<td><strong>Guest Speaker:</strong> Greg White, Executive Director – NARUC</td>
</tr>
<tr>
<td>1:35 PM</td>
<td><strong>Guest Speaker:</strong> Donald Hoffman, President &amp; CEO – EXCEL Services Corporation</td>
</tr>
<tr>
<td>1:55 PM</td>
<td><strong>Guest Speaker:</strong> Jessica Hogle, Vice President, Federal Affairs – Tennessee Valley Authority</td>
</tr>
<tr>
<td>2:15 PM</td>
<td><strong>Guest Speaker:</strong> Michelle Foss, Ph.D., Fellow in Energy, Minerals and Materials – Center for Energy Studies, Baker Institute for Public Policy, Rice University</td>
</tr>
<tr>
<td>2:35 PM</td>
<td><strong>Guest Speaker:</strong> Elliot Mainzer, President – California Independent System Operator</td>
</tr>
<tr>
<td>2:55 PM</td>
<td><strong>Closing Commentary:</strong> Sheila Hollis, Acting Executive Director – USEA and Llewellyn King, Producer – White House Chronicles</td>
</tr>
<tr>
<td>3:15 PM</td>
<td><strong>Networking Reception:</strong> 8th Floor Rotunda</td>
</tr>
</tbody>
</table>

**AGENDA**
Speakers (in order of appearance)

Vicky Bailey – Co-Host
Executive Chairman, United States Energy Association

Vicky is Executive Chair of the United States Energy Association (USEA). Previously, she served as Chairman of the USEA Board of Directors from 2013 to 2019 and was the longest serving chair and first female chair of African American origin. Ms. Bailey has previously served as a Federal Energy Regulatory Commission (FERC) commissioner and Assistant Secretary for Domestic Policy and International Affairs at the U.S. Department of Energy (DOE). Ms. Bailey is the founder of Anderson Stratton International, LLC, and previously served as President and CEO of PSI Energy, Inc., Indiana’s largest electric utility, now Duke Indiana. She currently serves on the Board of Directors of the Occidental Petroleum Corporation and Battelle Memorial Institute and chairs the Governance Committee. In addition, she serves on the boards of Cheniere Energy, Equitrans Mid-stream Corporation, and PNM Resources.

Sheila Hollis – Co-Host
Acting Executive Director, United States Energy Association

Sheila Hollis is Of Counsel with and Chair of the Duane Morris, LLP Washington office. Her career spans energy policy and transactional and regulatory law worldwide. She was the Founding Director of the Office of Enforcement of the Federal Energy Regulatory Commission and served as Professorial Lecturer in Energy Law for 20 years at the George Washington University Law School. Sheila was the first woman president of the Energy Bar Association, chaired the ABA’s Section of Environment, Energy and Resources, and serves as its delegate in the ABA House. She was named one of Washington’s Top 100 Lawyers by “Super Lawyers”. Sheila was recognized by the ABA as a “Trailblazer” for women in law and listed in “50 Key Women in Energy Worldwide”. In 2011 she received Platt’s Global Energy Award for Lifetime Achievement and the “2018 Legacy Award” by the Petroleum Economist. A Life Fellow of the American Law Institute and Honorary North American Member of the Commercial Bar of England and Wales, she is a member of the American College of Environmental Lawyers. Sheila is a Board Member of the American Friends of the Royal Society. She was elected Chairman of the Board of Directors of the United States Energy Association in May 2019. A Colorado native, Sheila is a graduate of the University of Colorado, cum laude in general studies and with honors in journalism, and J.D. from the University of Denver College of Law.
Majida Mourad
Chair, Nominating Committee, United States Energy Association
Senior Vice President, Government Relations, Tellurian, Inc.

Majida Mourad is the Chair of the USEA Nominating Committee and Senior Vice President of Government Relations, Tellurian Inc., a LNG company. She previously served as Vice President of Government Relations at Cheniere Energy and was instrumental in the company receiving the first US LNG export permit in the “lower 48”. Prior to Cheniere, Ms. Mourad was the President of Abraham & Roetzel LLC, and a Partner of The Abraham Group LLC, a strategic consulting firm focused on the international energy sector with the former Secretary of Energy, Spencer Abraham. Ms. Mourad served as Senior Advisor to the Secretary of Energy, focusing on the United States Department of Energy international relations efforts. In this role, Ms. Mourad traveled extensively around the globe on behalf of the Department to the North American Initiative, the G8 Energy Ministerial Conferences, the Western Hemispheric and US-African Energy Ministerial Conferences as well as numerous other initiatives. She also served as one of the Department’s senior officials for the Liquefied Natural Gas Summit, the International Partnership for a Hydrogen Economy, and the Carbon Sequestration Leadership Forum.

Robert Gee
Treasurer, United States Energy Association
President, Gee Strategies Group

Robert W. Gee is President of Gee Strategies Group LLC, a Washington, D.C.-based consulting firm excelling in policy analysis, advocacy, and litigation support for a variety of domestic and foreign clients in the energy and utility sectors. A 40-year veteran of the energy industry, his thought leadership is exemplified by his diverse experience as an attorney, senior state and federal official, and technology executive. His commentary on energy and public policy matters has appeared in major print and broadcast news media in the United States, United Kingdom, and China. A native Texan, his public sector energy experience began in Washington as a trial attorney at the Federal Energy Regulatory Commission (FERC). Following stints as inhouse counsel to a major oil company and as Of Counsel to the law firm of Akin, Gump, Strauss, Hauer & Feld, he served as Commissioner and Chairman of the Public Utility Commission of Texas. While a commissioner, he served as Chairman of the Electricity Committee at the National Association of Regulatory Utility Commissioners (NARUC). He returned to Washington as Assistant Secretary for Policy and International Affairs and for Fossil Energy at the U.S. Department of Energy.
Greg White
Executive Director
National Association of Regulatory Utility Commissioners

Greg R. White joined the National Association of Regulatory Utility Commissioners in December 2015 as the Executive Director. He is responsible for the overall management and directs the implementation of programs and policies, while promoting the Association’s interests in Washington. He also has served as Executive Director of the National Regulatory Research Institute since 2017. Greg served as a Commissioner on the Michigan Public Service Commission (2009 – 2015), appointed by then-Michigan Governor Jennifer Granholm, and previously held a variety of positions in and out of government in energy and utility regulation as a policy advisor, legislative liaison, and manager of federal relations. Greg has provided expert testimony before the U.S. Congress, Federal Energy Regulatory Commission, and Nuclear Regulatory Commission on matters such as energy markets, transmission policy, and nuclear waste management. White holds a Master’s of Public Administration degree from Grand Valley State University and a Bachelor of Science from Michigan State University. His professional achievements include serving as Chairman of the Board of Directors for the National Regulatory Research Institute, Chairman of the Nuclear Waste Strategy Coalition’s Executive Committee, President of the Board of Directors of the Organization of PJM States, Inc., and he is a lifetime member of the Pi Alpha Alpha Honor Society – a national honor society for students of public affairs and administration.

Donald R. Hoffman
President & CEO, EXCEL Services Corporation

Donald R. Hoffman has a Bachelor of Science degree in Nuclear Engineering and Science. He served in the U.S. Nuclear Submarine Navy as a Senior Reactor Operator and Engineering Officer from 1970 to 1979. He was the manager in the Nuclear Regulatory Commission’s Licensing and Technical Specifications Department reviewing license applications and technical specifications for plants in the US licensing post TMI from 1980 to 1985. Donald founded EXCEL Services Corporation (EXCEL) in 1985 to provide specialized professional services to nuclear utilities and regulatory authorities in the areas of licensing and regulatory support. In the 31 years since the formation of the company, EXCEL has become globally recognized as the premier supplier of licensing, regulatory, engineering, technical, operations, and critical infrastructure services. Donald is a past president of the American Nuclear Society (ANS), a past member of the ANS’s Board of Directors, and the founding co-chair of the ANS’s special Committee on Nuclear in the States. Donald is the current President of Eagle Alliance, a U.S. grassroots organization that represents all facets of nuclear science and technology. He is on the Board of Directors of the European Nuclear Society; serves on numerous IAEA committees and task forces for new nuclear build and current nuclear fleet safety and operational issues; is the Vice Chair of the World Nuclear Association Cooperation in Reactor Design, Evaluation and Licensing (CORDEL) Group; is Chair of the Virginia Nuclear Energy Consortium Authority (VNECA) working with the Governor of Virginia to promote Virginia as a premiere nuclear state. Donald is now the President/CEO of Sensible Energy Matters to America (SEMA), an organization he founded to ensure the state and federal lawmakers appropriately value nuclear in the present and future energy mix and develop a sensible approach for the overall energy policy.
Jessica Hogle

*Vice President of Federal Affairs, Tennessee Valley Authority*

Jessica, along with a strong and well-connected government relations team, serves as Tennessee Valley Authority’s liaison with federal officials within the United States Senate, House of Representatives, executive branch, and other federal agencies. Hogle most recently came to TVA from PG&E Corporation, where she served as Vice President of Federal Affairs and Chief Sustainability Officer. In this dual role overseeing both federal government relations and corporate sustainability, she was responsible for building relationships at the national level with NGOs, trade associations, advocacy organizations, and other key stakeholders, while integrating sustainability into the company’s business strategy. Hogle has held several other roles of national significance, including Director of Political and Legislative Affairs for the Portland Cement Association. She serves on several boards of directors, including the Future Forum Foundation and the Running Start, an organization dedicated to encouraging more young women to pursue political office. Hogle has a Bachelor of Arts degree from the University of the South in Sewanee, Tennessee. Jessica and her husband have two children and make their home in Arlington, Virginia.

Michelle Michot Foss, Ph.D.

*Fellow in Energy, Minerals & Materials – Center for Energy Studies, Baker Institute for Public Policy, Rice University*

Michelle Michot Foss, Ph.D., is the Fellow in Energy, Minerals, and Materials at Rice University’s Baker Institute, helping to build capacity on non-fuel minerals supply chains. She has over 40 years of experience in senior positions in energy (oil, gas/LNG, electric power) and environmental research, consulting and investment banking, with early career exposure to mining and mined land reclamation. Foss served in several positions at The University of Texas at Austin and the University of Houston. She was the Chief Energy Economist and Head of the Bureau of Economic Geology’s Center for Energy Economics at the University of Texas at Arlington (UTA). She was a UH Shell Interdisciplinary Scholar with grants on North American gas and power integration and national oil companies. Her career research highlights include projects for local, national and international government bodies, including the Texas Comptroller, U.S. Energy Information Administration, U.S. Department of Energy, World Bank, Japan’s External Trade Organization, and other institutions. She led a university-based LNG industry consortium for North America. She implemented energy development assistance and engagement programs sponsored by USAID and the Department of State’s Bureau of Energy Resources in more than 20 countries. She is a past president of the International Association for Energy Economics (IAEE); past president of the United States Association for Energy Economics (USAEE); and was named USAEE Senior Fellow. Foss is a partner in Harvest Gas Management LLC. Michelle received her B.S. from the University of Louisiana at Lafayette, an M.S. from the Colorado School of Mines, and a Ph.D. from the University of Houston.
SPEAKERS

Elliot Mainzer  
*President & Chief Executive Officer, California Independent System Operator*

Elliot Mainzer is President and CEO of the California Independent System Operator (ISO) in Folsom, California. For the last 25 years, he has helped achieve a reliable and affordable clean energy transition by working to support innovation and creativity in renewable energy development, transmission planning, market design, and regional collaboration. Mainzer joined the ISO in 2020 after an 18-year career at the Bonneville Power Administration (BPA), including seven years as Administrator and CEO. At BPA, he led efforts to unlock the wind-energy potential of the Pacific Northwest, managed the development of BPA’s open-season model for transmission subscription and queue management, and worked to balance the needs of the Federal Columbia River Power System with the welfare of tribal nations and salmon protection. Under Mainzer’s leadership at the ISO, the organization has strengthened coordinated power and transmission planning with California’s regulatory agencies, integrated record-setting amounts of new power generation and the world’s largest fleet of lithium-ion batteries, helped preserve overall system reliability during the record-setting Western heat wave of September 2022, and provided strategic leadership and direction for the ISO’s new extended day-ahead market proposal. Mainzer’s strong background and personal commitment to regional collaboration as an essential element of a reliable and affordable clean-energy transition have been a hallmark of his leadership at the ISO, where he has also brought renewed focus on control center modernization, stakeholder engagement and program management in support of the organization’s new 2022-2026 strategic plan. A native of San Francisco, Mainzer has an undergraduate degree in geography from U.C. Berkeley and master’s degrees in Business Administration and Environmental Management from Yale University. He is a senior fellow of the Oregon Chapter of the American Leadership Forum, has served on the boards of the Electric Power Research Institute and the Energy Systems Integration Group, and currently serves as Co-chair of the Western Electric Industry Leaders Group.

Llewellyn King  
*Producer, White House Chronicles*

Llewellyn King is the creator, executive producer, and host of “White House Chronicle,” a weekly news and public affairs program, airing nationwide on more than 200 PBS and public, educational and government (PEG) access television stations and the commercial AMGTV Network, and worldwide on Voice of America Television. In addition to broadcasting, King writes a weekly column for the InsideSources Syndicate. Previously, his column was distributed by the Hearst-New York Times Syndicate and Knight-Ridder Newspapers. Llewellyn also organizes and moderates USEA’s Virtual Press Briefing series. Launched in October 2020, the series features a panel of industry experts answering questions from energy journalists about the leading issues and cutting-edge energy topics of the day.