



TACOMA POWER OVERVIEW

MAY 24, 2010



WELCOME TO TACOMA





TACOMA AREA FACTS

POPULATION - 197,000 (RANKED 110 LARGEST IN USA)

AREA - 49 SQUARE MILES

ELEVATION - 150 FEET

AVERAGE TEMP - 40 DEG F WINTER; 70 DEG F SUMMER

AVERAGE RAINFALL - 37 INCHES

MAJOR EMPLOYERS

- **Military**
- **Education**
- **Government**
- **Health Care Services**



WHERE IS TACOMA, WASHINGTON?





TACOMA POWER FACTS

ESTABLISHED IN 1893

SERVICE AREA – 180 SQUARE MILES

APPROX 168,200 CUSTOMERS (ACCOUNTS)

SERVE THE GREATER TACOMA AREA

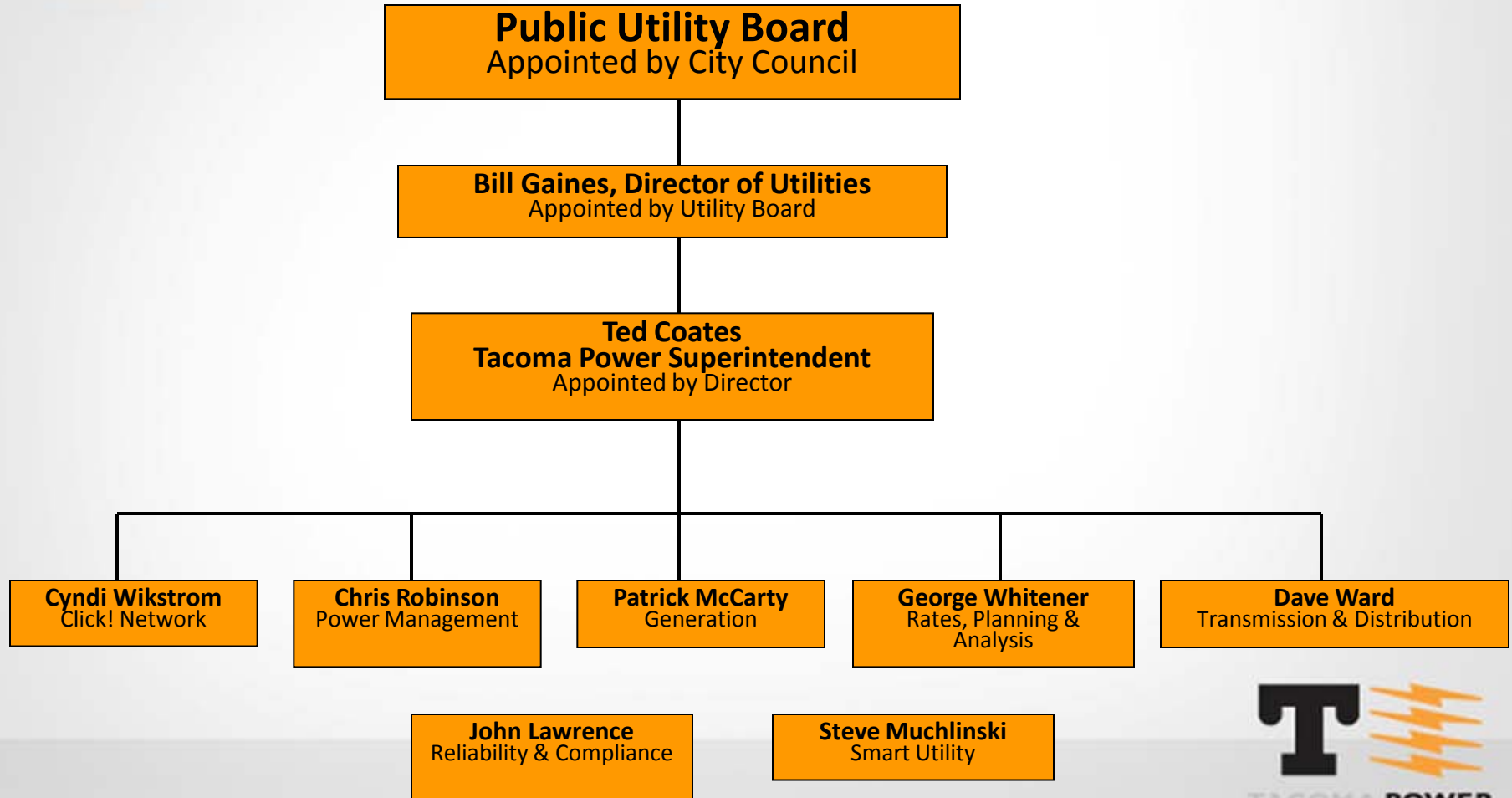
OPERATING REVENUE - \$372M (2009)

NUMBER OF EMPLOYEES – 900 (2009)

PEAK SYSTEM LOAD – 1212 MW (FEBRUARY 1989)



TACOMA POWER STRUCTURE





STRATEGIC DIRECTION

STRATEGIC PLANNING

ASSET MANAGEMENT

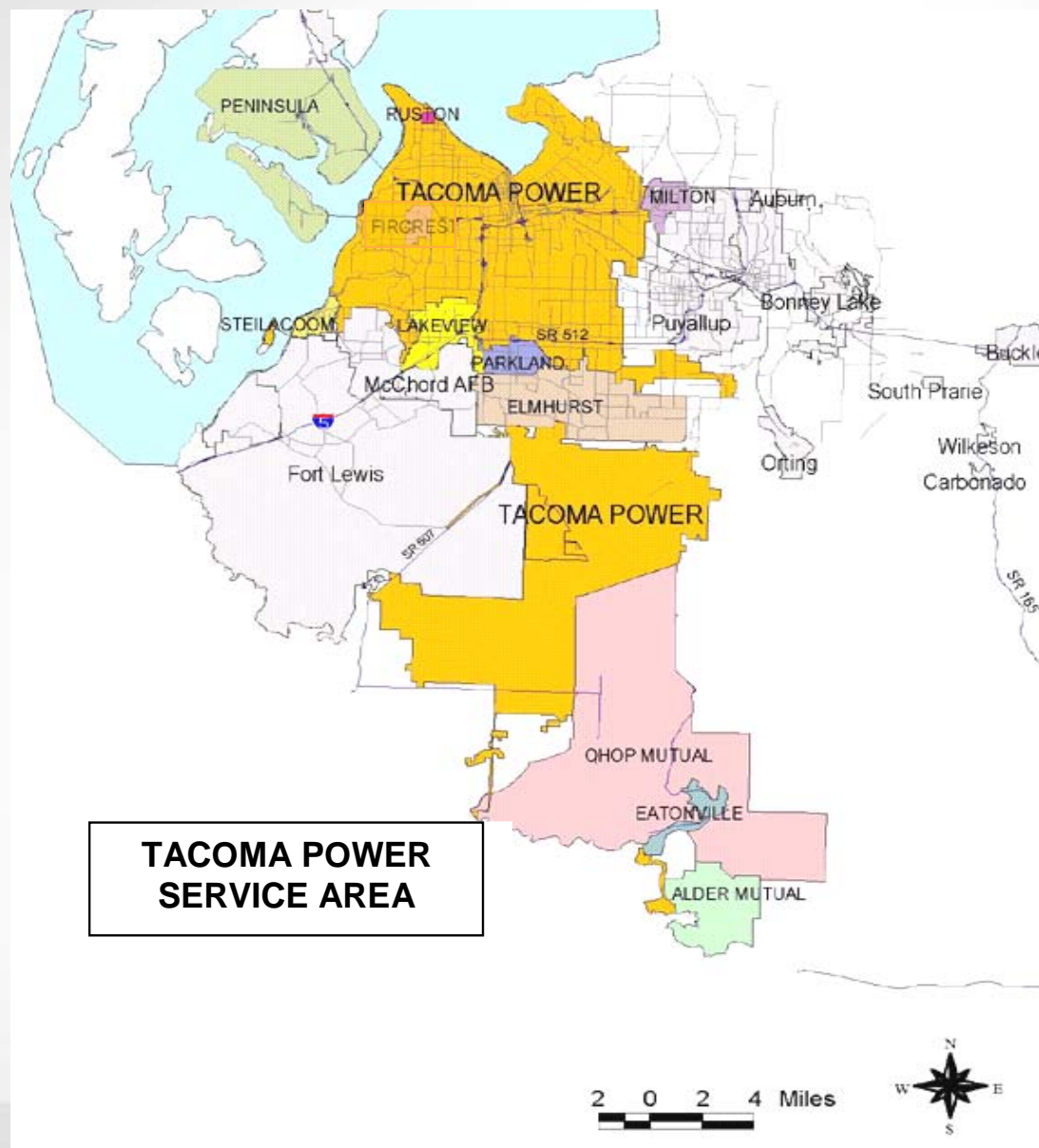
ENERGY RISK MANAGEMENT

CUSTOMER RELATIONSHIP MANAGEMENT

WORKFORCE DEVELOPMENT & RETENTION

REGULATORY COMPLIANCE

FINANCIAL





T&D ASSETS

TRANSMISSION

- 45 miles of 230kV
- 368 miles of 110kV

DISTRIBUTION

- 1,845 miles of distribution
 - 1205 miles OH
 - 675 miles UG

SUBSTATIONS

- 74 substations





GENERATION PROJECTS





RESOURCE CAPACITY (2009)

ALDER	50MW
LAGRANDE	64MW
CUSHMAN 1	43.2MW
CUSHMAN 2	81MW
MAYFIELD	162MW
MOSSYROCK	300MW
WYNOOCHEE	12.8MW
Total	713MW

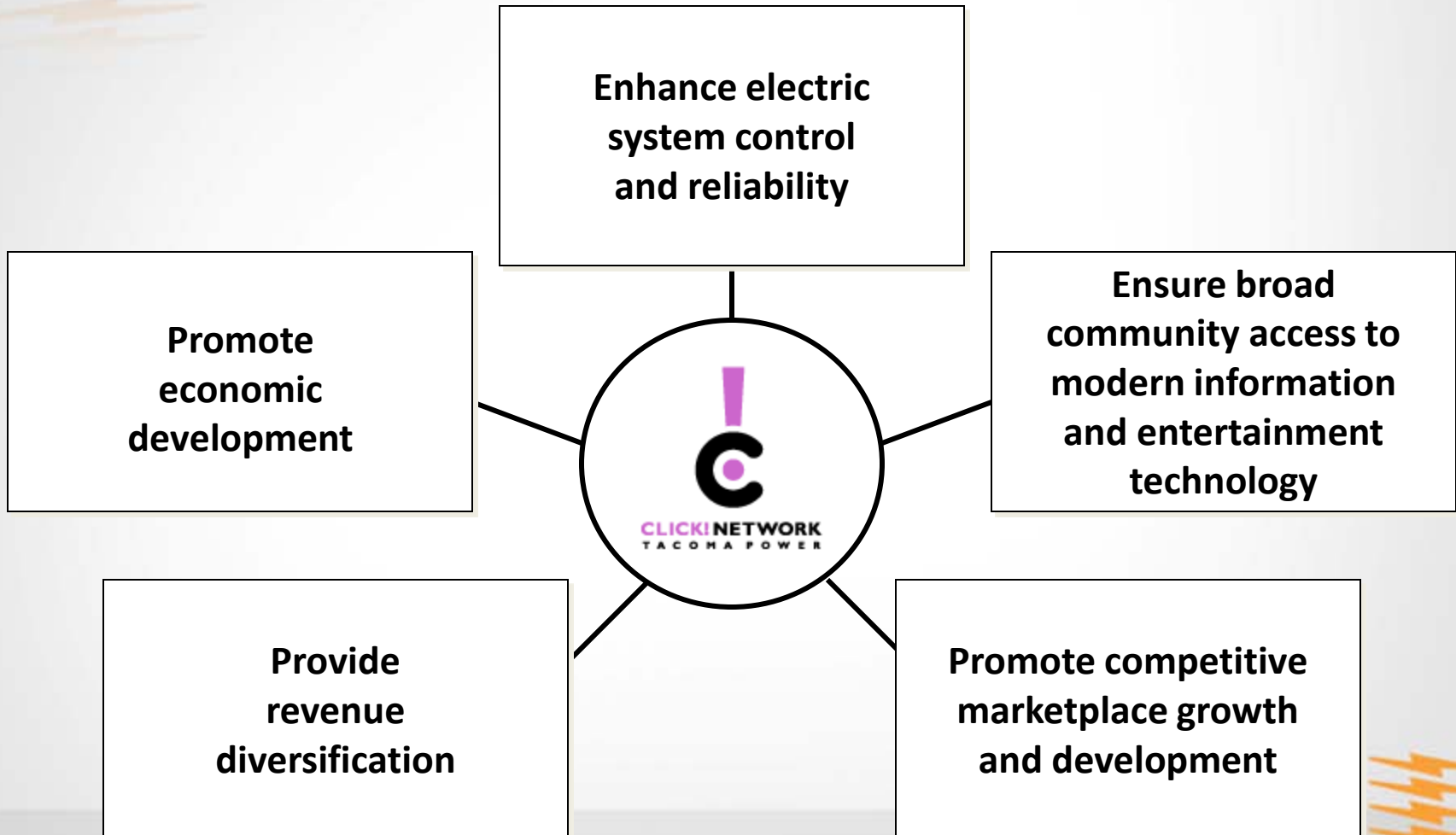


RETAIL ELECTRIC REVENUES (2009)

RESIDENTIAL	\$131.5M (48%)
SMALL COMMERCIAL	\$ 22.2M (8.2%)
COMMERCIAL	\$ 83.3M (31%)
HIGH VOLTAGE COMMERCIAL	\$ 17.0M (6.3%)
CONTRACT INDUSTRIAL	\$ 15.6M (5.7%)
OTHER	\$ 2.1M (>1%)
 TOTAL	 \$271.7M



CLICK! NETWORK





CHALLENGES AND OPPORTUNITIES

REGULATORY/STATUTORY MANDATES

- FERC Licenses Compliance
- WECC/NERC Reliability and Cyber Security Compliance
- RPS Compliance

WORKFORCE DEVELOPMENT AND RETENTION

- Competition for Skills
- Competitive Compensation



CHALLENGES AND OPPORTUNITIES

AGING INFRASTRUCTURE

- Maintaining System Reliability
- Maintaining Public and Worker Safety

CUSTOMER NEEDS AND THE ECONOMY

- Low and Stable Rates
- Cost Control
- Bill Control



QUESTIONS?